

- About the authors p. vii
- Foreword p. ix
- Preface p. xi
- 1 Introduction p. 1
  - Why risk management? p. 2
  - What is risk management? p. 3
  - Risk management within a project-based approach p. 5
  - Not just setbacks p. 6
  - How to use this book p. 6
  - Case studies p. 8
- 2 Risk analysis p. 29
  - Setting the objectives of the risk analysis p. 29
  - Identify the risks p. 35
  - Determine the most important risks p. 43
  - Identify the control measures p. 50
  - Determine the objective of risk management p. 54
  - Case studies p. 55
- 3 Performing a risk analysis p. 73
  - Objective and desired result of the risk analysis p. 74
  - The design of the risk analysis p. 74
  - Activities involved in the risk analysis p. 79
  - Time frame for applying a risk analysis p. 83
- 4 Risk management p. 89
  - Choosing control measures p. 90
  - Implementing control measures p. 92
  - Evaluating control measures p. 93
  - Updating the risk analysis p. 93
  - Case studies p. 94
- 5 Performing risk management p. 99
  - Objective and desired result of risk management p. 99
  - The structure of risk management p. 100
  - Information p. 104
  - Activities involved in risk management p. 112
  - Case studies p. 114
- 6 Implementing risk management p. 129
  - Implementation is a made-to-measure process p. 129
  - Risk management: a learning curve p. 130
  - Approach p. 130
  - Case studies p. 133
- 7 Conclusion p. 141
- Appendix 1 Checklist for making an inventory of risks p. 143
- Appendix 2 Quantitative risk analysis p. 149
- References p. 172
- Index p. 173